CONTINUUM ON BECOMING AN ANTI-RACIST MULTICULTURAL INSTITUTION

Racial and Cultural Differences seen as Deficits		Tolerant of Racial and Cultural Differences		Racial and Cultural Differences seen as Assets	
1. EXCLUSIVE	2. PASSIVE	3. <u>SYMBOLIC CHANGE</u>	4. <u>IDENTITY CHANGE</u>	5. <u>STRUCTURAL</u>	6. <u>FULLY INCLUSIVE</u>
A SEGREGATED	A 'CLUB' INSTITUTION	A MULTICULTURAL	AN ANTI-RACIST	<u>CHANGE</u>	A TRANSFORMED
INSTITUTION		INSTITUTION	INSTITUTION	A TRANSFORMING	INSTITUTION IN A
				INSTITUTION	TRANSFORMED SOCIETY
Intentionally and publicly	Tolerant of a limited	Makes official policy	Growing understanding of	Commits to process of	Future vision of an
excludes or segregates	number of People of Color	pronouncements regarding	racism as barrier to	intentional institutional	institution and wider
African Americans,	with "proper" perspective	multicultural diversity	effective diversity	restructuring, based upon	community that has
Latinos, and Asian	and credentials			anti-racist analysis and	overcome systemic racism
Americans		Sees itself as "non-racist"	Develops analysis of	identity	
	May still secretly limit or	institution with open doors	systemic racism		Institution's life reflects
Intentionally and publicly	exclude People of Color in	to People of Color		Audits and restructures all	full participation and
enforces the racist status	contradiction to public	Carries out intentional	Sponsors a program of	aspects of institutional life	shared power with diverse
quo throughout institution	policies	inclusive efforts,	anti-racism training	to ensure full participation	racial, cultural, and
		recruiting "someone of		of People of Color,	economic groups in
Institutionalization of	Continues to intentionally	color" on committees or	New consciousness of	including their world-	determining its mission,
racism includes formal	maintain white power and	office staff	institutionalizes white	view, culture and lifestyles	structure, constituency,
policies and practices,	privilege through its	office staff	power and privilege		policies and practices
teachings, and decision	formal policies and	Expanding view of		Implements structures,	
making on all levels	practices, teachings, and	diversity includes other	Develops intentional	policies and practices with	Full participation in
_	decision-making on all	socially oppressed groups	identity as an "anti-racist	inclusive decision-making	decisions that shape the
Usually has similar	levels of institutional life	such as women, disabled,	institution"	and other forms of power	institution, and inclusion
intentional policies and		elderly and children,		sharing on all levels of the	of diverse cultures,
practices toward other	Often declares "we don't	lesbian and gays, third	Begins to develop	institution's life and work	lifestyles, and interests
socially oppressed groups	have a problem."	World citizens, etc.	accountability to racially	Committee to other order	
such as women, disables,	-	World chizens, etc.	oppressed communities	Commits to struggle to	A sense of restored
elderly and children,		<i>BUT</i>		dismantle racism in the	community and mutual
lesbian and gays, Third			Increasing commitment to	wider community, and	caring
World citizens, etc.		"Not those who make	dismantle racism and	builds clear lines of	
		waves"	eliminate inherent white	accountability to racially	Allies with others in
		*****	advantage	oppressed communities	combating all forms of
		Little or no contextual		Anti-racist multicultural	social oppressing
		change in culture, policies,	<i>BUT</i>	diversity becomes an	
		and decision-making		institutionalized asset	
		Is still relatively unaware	Institutional structures and	mstrationalized asset	
		of continuing patterns,	culture that maintain white	Redefines and rebuilds all	
		privilege, paternalism and	power and privilege still	relationships and activities	
		control.	intact and relatively	in society, based on anti-	
		Control.	untouched	racist commitments	
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